

HITRANS ANNUAL REPORT 2016/17



FOREWORD

2016/17 has been an exciting year for HITRANS with some excellent results and interesting challenges. It has also seen us approach the end of a Council term and it is important to note the appreciation of all involved with our organisation for the efforts of our Council Board Members. Particular thanks go to our Chair, Cllr James Stockan and Vice Chair, Cllr John MacKay. We wish Cllr Audrey Sinclair our best wishes as she steps down as an elected member after her exemplary service to Highland Council and more recently with HITRANS.

We have worked with our partner Councils to deliver an innovative shared services project delivering a step change in the availability and quality of information on passenger transport services across the region. The HiTravel project has seen HITRANS take on this responsibility across the area with Julie Cromarty our Public Transport Information Officer delivering a Bus Investment Fund supported project whose successes include the delivery of real time passenger information screens, 250 high quality information poles/displays, solar powered epaper real time displays, bus shelter poster displays and key interchange wifi hotspots.

Active Travel has been a real success story in 2016/17 with several new initiatives implemented by the team in collaboration with key partners including Sustrans and our five partner local authorities.

One of the key challenges for business is to effectively access markets and opportunities across the globe and the Highlands and Islands relies on our links to the wold to service our outward facing economy. The reintroduction by British Airways of flights from Inverness to London Heathrow and KLM taking over the Inverness to Amsterdam service has delivered massively well for the region. This is evidenced by the surge in passenger growth through Inverness and we welcome this and the continued success of other carriers and routes including EasyJet, FlyBe and Loganair.

At a research and project level we have continued to work innovatively with partners in Scotland and across the European Union to deliver meaningful improvements in transport services within the Highlands and Islands. As lead partner in the SPARA 2020 project we have been working with partners from Sweden,

Norway, Ireland and Australia as well as other Scottish partners (UHI and RGU) on the delivery of this project funded through the Northern Periphery and Arctic Programme.

During 2016-17 we received planning permission for Inverness Airport (Dalcross) station and finalised the Business Case, while continuing to work with partners to close the funding gap and to ensure strategic fit with the Aberdeen to Inverness project.

We participated in the Far North Line Review Team, announced by Cabinet Secretary Fergus Ewing at our successful Rail Stakeholder Conference, carrying out research on freight prospects and bus connectivity on the corridor. Separately we began scoping work on an internal sleeper service from Caithness to Central Scotland. On freight, specifically we commissioned Branchliner research into unlocking the Flow Country, including a seminar and study tour.

With partners in Highland Council we began investigating options for road/rail solum sharing in the rockfall area on the Kyle Line, and with Transport Scotland we sought to understand through the Train2Ride workstream, the views of those taking their bikes on West Highland (and Inverness sleeper) to understand trends and the ability of the railway to provide capacity.

We continued to advance the Platform4Change agenda and worked with ScotRail and Highland Council on Inverness Station Improvements, while advancing the Platform4Change agenda and looking to new station opportunities in the growing east Inverness area.

We also continued to work on the outline of a Masterplan -Oban Hub-for the railway pier to ensure efficient rail and ferry operations as they go through a period of significant growth.

We continue to work with operators and Transport Scotland to support the development of our ferry services. The Ferries Plan set out some truly ambitious plans for improving these networks and we will work with partners to support their development from proposal to fruition.

Working with partners at Transport Scotland, Orkney Islands Council, ZetTrans and Shetland Islands Council we have made real progress on key issues relating to internal travel in Orkney and Shetland as well as for planning for the next Northern Isles Ferry Service contract tender.

Bus services are the backbone to our public transport system providing vital access to employment, education, health and leisure services and connecting with other modes. In 2016/17 HITRANS has helped improve intelligent transport information systems building on our existing real time information provision. We have supported the development of innovative new projects and through our HiTravel transport information project we are delivering positive results and rolling out at bus stop information at more and more locations. This has seen the number of stops with information on display more than double in the Highland Council area and our plans will see similar impacts in the other Council areas in the coming years.

We would like to thank our many public and private partners for their support in making 2016/17 such a successful year and look forward to building upon this in the year ahead.

Ranald Robertson HITRANS Partnership Director



Ranald Robertson
Partnership Director

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BOARD, ADVISORS AND STAFF

The HITRANS Board comprises a Councillor from each local authority area covered by the partnership and 3 non-council members appointed in a personal capacity by the Board and approved by the Minister for Transport following open advertisement and selection. The Board has appointed a group of professional advisers who play an important role, working with the executive team, in developing strategy. The executive team report to the Board.

BOARD

Cllr James Stockan, Chair (Orkney Islands Council)
Cllr John MacKay, Vice Chair (Comhairle Nan Eilean Siar)
Cllr John Cowe, (Moray Council)
Cllr Robert G MacIntyre (Argyll and Bute Council)
Cllr Audrey Sinclair (Highland Council)
Wilson Metcalfe
Prof David Gray

STAFF TEAM

Ranald Robertson (Partnership Director)
Katy Cunningham (Office Manager)
Neil MacRae (Partnership Manager)
Fiona McInally (Active Travel Officer)
Frank Roach (Partnership Manager)
Julie Cromarty (Travel Information Officer)
Jayne Westbrook (EU Project Officer)

ADVISORS

Okain MacLennan

Gavin Barr (Orkney Islands Council)
Fraser Grieve (Scottish Council for Development and Industry)
Fergus Murray (Argyll and Bute Council)
Iain MacKinnon (Comhairle Nan Eilean Siar)
Malcolm MacLeod (Highland Council)
Tony Jarvis (Highlands and Islands Enterprise)
Nicola Moss (Moray Council)
Pip Farman (NHS)

THE REGIONAL TRANSPORT STRATEGY

The Transport Scotland Act 2005 placed the preparation of the Regional Transport Strategy as the first duty of the Regional Transport Partnerships. The Strategies are strategic high level documents that focus on the transport strategies necessary to support Government's key objectives and the single outcome agreements of the constituent local authorities.

HITRANS strategic vision and objectives as included in the Strategy link very closely with those of Government. The Strategy identifies the links between Government's aims and those of HITRANS and its constituent Councils.

The core of the Strategy can be viewed as 10 horizontal themes applying to the whole region which aim to:

- · Promote the long-term development of walking and cycling.
- Prepare a sub-strategy for investment in the region's bus
- Enhance aviation connections between islands and peripheral areas and national gateways.
- Improve the region's community and demand responsive transport provision.
- Increase efficiency of urban travel by tackling congestion, reducing car use on short journeys, and improving public transport.
- Assist freight transport to shift from road to less environmentally damaging modes.
- Develop a programme of investment to improve the locally significant rural road network.
- Prepare a sub-strategy for investment in ports and ferries.
- Develop initiatives to reduce the cost of travel.
- Develop ways to reduce the climate change impact of transport in the region.

The Strategy also identifies policy for the transport network. Priority action is required:

- To reduce journey times and increase journey reliability on our three strategic corridors linking the western parts of the region to Glasgow; the north of the region and the Inner Moray Firth to central Scotland; and Inverness to Aberdeen.
- And on the regional network to improve the Orkney inter isles services; to improve the Western Isles spinal route and sea crossings; and to reduce journey times and increase reliability on the roads on Mull; the road between Oban and Lochgilphead; the roads to north west Sutherland and Wester Ross; and on the Moray Firth coastal route.

HITRANS are required to measure the success achieved in delivering the core aims and objectives of the Regional Transport Strategy. To this end we have developed a monitoring and evaluation framework that has been approved by Audit Scotland to show progress across a range of key performance indicators. This framework is detailed in full at the end of the annual report.

HITRANS are updating the Regional Transport Strategy. A public consultation on the Main Issues Report was undertaken in Summer 2016 and the draft Strategy consultation followed in 2017.

SUPPORTING LOCAL OUTCOME IMPROVEMENT PLANS

As a statutory community planning partner HITRANS works across our five CPP areas to provide transportation support to the process. The work of CPPs continues to evolve and Single Outcome Agreements are now to be replaced with Local Outcome Improvement Plans that will enable priority areas to be identified and addressed by Partners.

The modern transport system that is detailed in the Regional Transport Strategy will support a smarter community through better access to learning opportunities. The Strategy and the joint working of the Partnership, its Councils and Community Planning partners will help people across the Highlands and Islands to sustain and improve their health, ensuring faster, more reliable, and more affordable access to healthcare, and greater opportunities to lead an active lifestyle through active travel access to local services and facilities. HITRANS is actively engaging in the SOA process covering each of the five Community Planning Partnerships in our region.

EUROPEAN FUNDING

NORTHERN PERIPHERY AND ARCTIC PROGRAMME- SPARA 2020 PROJECT



Smart Peripheral and Remote Airports 2020 (SPARA2020)

is a Northern Periphery and Arctic Programme area project aimed at addressing some of the special needs of the smaller civilian airports in the region. This three year €2.4 million project brings together a range

of public authorities, academic institutions, airports, SMEs, and specialists to focus on the challenges of airports serving remote and peripheral areas. The project partner was notified of the success of the application in February 2015 and this followed the completion of an initial preparatory project in 2014.

The Northern Periphery and Arctic Programme 2014-2020, is funded by the ERDF, and more generally aims to help peripheral and remote communities on the northern margins of Europe to develop their economic, social and environmental potential.





SPARA2020 has been designed both to address the region's needs, but also to explore issues that have resonance beyond Northern Europe, and to develop outputs that will deliver enduring benefits after the project concludes in September 2018. The project commenced in June 2015.

HITRANS are the lead partner in the project. Other Scottish partners include the University of the Highlands and Islands and Robert Gordon University whilst Sweden is well represented with Trafikverket (The Swedish Transport Administration), Sundsvall Timrå Airport and Storuman Municipality. The North West Regional Assembly (NWRA) of Ireland will represent airports such as Donegal and Ireland West (Knock) in the project. Molde University in Norway and the University of Sydney is Australia are the other project partners.

The project budget allocation is listed in the table below:

Partner	Budget
The Highlands and Islands Transport Partnership	
(HITRANS)	€494,253.21
University of the Highlands and Islands (UHI)	€350,216.16
Robert Gordon University (RGU)	€180,797.00
Trafikverket (Sweden)	€250,008.58
Sundsvall Timrå Airport (Sweden)	€357,143.00
Storuman Municipality (Sweden)	€379,871.00
North and West Regional Assembly (Ireland)	€234,306.80
Molde University (Norway)	€115,500.48
University of Sydney (Australia)	€60,000.00

The project includes work on Innovative Technologies to improve airport performance and control cost. These involve a close examination of Remote Air Traffic and Remote Security technologies as well as distributed training, benefitting in essence from broadband and communication technology advances. With the support of Eurocontrol the project will also examine the business case for Airport Collaborative Decision Making (lite), as suited to the smaller airport (and budget) context

Mindful of aviation's carbon footprint two work strands have been developed to foster more sustainable energy use in the sector. Low carbon fuel airport surface access demonstrator trials are being developed by HITRANS in partnership with their member Councils, Energy Savings Trust and Highlands and Islands Airports at airports in the Highlands and Islands. These are designed to be low carbon exemplar projects on how to decarbonise links from the airport to its local population centre and it is hoped this will include support for electronic bus operation on airport service, EV car hire and EV / Hybrid Taxi roll out to serve airports. The business case for offering biofuels to incoming aircraft at the region's airports will be examined in some detail learning from some pioneering work at Karlstadt Airport in Sweden.

Based upon the recognition that the performance of many peripheral airports' scheduled traffic is structurally constrained by their small catchment size, significant budget has been assigned to examining non-aeronautical sources of income and diversification of roles for these facilities. A whole gamut of possibilities will be examined and best practice will be publicised and disseminated, and some more in depth pilot projects will be undertaken. Optimising an airport's role as an employment cluster will be explored extensively. The locations selected for these activities are Ireland West (Knock), Donegal, Inverness and Oban.

The project also intends to examine in some detail the distinct socio-cultural role that airports play in the Northern Periphery and Arctic area and to refine and improve economic impact assessment methodologies of SPARA airports with a view to better guide future public investment. This will include studies led by RGU at airports in Ireland, Scotland and possibly Sweden.

RESEARCH AND STRATEGY DEVELOPMENT

The Regional Transport Strategy (RTS) and an associated RTS Delivery Plan set out the key priorities, proposals and interventions required to support successful implementation and realisation of the Strategy's Vision and Objectives. Each year the Partnership approves an annual Business Plan which sets out the Partnership's key delivery priorities for the financial year concerned.

The Business Plan details the projects the Partnership is involved in and an update is reported to the Partnership Board which meets five times per annum. These projects link to the aims of the strategy and the Annual Report provides a report of performance against objectives, targets and performance indicators as outlined in the Regional Transport Strategy.

During 2016/17 the Business Plan set out a wide range of regional, local regional and national scale projects that have been delivered. These include:

- Ongoing development, monitoring and refresh of the RTS
- CHFS Ferry Service Booking Constraint Monitoring
- Skye Air Service Development
- Orkney Internal Air and Ferry Study / Routes and Services Methodology
- Real Time Passenger Information
- Bus Priority Measures
- Branchliner Project Development
- Inverness Airport (Dalcross) Station Development
- HiTravel Shared Service Travel Information Project
- Local Authority Bus Investment Fund Support
- West Lochaber National Smart and Integrated Ticketing Programme Project
- East Inverness Bus Improvement Corridor Project
- Inverness Campus Community Links Project
- Fort William to Ballachulish Community Links Project / National Cycle Network 78 Project
- Smarter Choices Smarter Places Project Support
- SPARA 2020 Northern Periphery and Arctic Area Project
- EU Project Development (G-PaTRA, INCLUSION, INSTRUCT, INSIEME)



In addition to the above projects, the Active Travel partnership with Sustrans during 2016/17 has secured a grant allocation of £100,000 per annum from the national Community Links programme to support the development and provision of Active Travel projects across the region during 2016/17. During 2016/17 projects delivered under this programme include:

- Regional Active Travel Strategy
- Moray Active Travel Hub Feasibility Study
- Active Travel Workplace Challenge
- Cycle Counters
- Cycle Shelters
- Cycle Stands
- Cycle Lockers
- Kirkwall to Stromness Active Travel Route Study
- Active Travel Maps
- Active Travel Facilities at Transport Hubs

In addition to its principal focus on developing and delivering the RTS through work on the Research and Strategy Delivery Programme a significant proportion of staff time and resource was committed to supporting Community Planning engagement and activity in all five partner Council areas.



In accordance with revised Ministerial direction in 2008, the Regional Transport Strategy is a "high level" strategy. Reporting on the approved RTS Monitoring Framework, consisting of 22 defined Indicators, is reported annually within the Partnership's Annual Report. A review of the RTS Monitoring Framework is being undertaken alongside review and updating of the RTS which will have a focus of 2016 – 2036 once completed. The RTS will align with all relevant national and local strategies and Action Plans/Programmes, including the recently reviewed National Transport Strategy. The setting of targets or milestones, which will require to be agreed with partner Councils, Transport Scotland and other relevant delivery partners or agencies, will be considered as part of this process.

Further information on the Partnership's activity, the Regional Transport Strategy and our Revenue and Strategy Delivery Programme work can be obtained by visiting our website www.hitrans.org.uk.

EQUALITIES SCHEME

HITRANS as the Transport Partnership for the Highlands and Islands has statutory duties to have an Equalities Scheme and take very seriously engagement in matters relating to equality. Since the Partnership was established at the beginning of 2006, we have made significant progress in adopting and implementing policies in the human resources area which have equalities of opportunity enshrined within them. In addition, a major theme throughout our Regional Transport Strategy is the need for equality of access to transport facilities and services and through these to jobs, health care, education, shopping and social activities.

We have a statutory duty to publish an equalities scheme under legislation covering Race, Gender and Disability and we chose to introduce a single scheme addresses what we intend to do in these areas. It also addresses our proposals in other areas as well, for example age, religion/belief and sexuality.

We have chosen to combine these commitments in one equalities scheme rather than publish a series of individual schemes addressing specific legal duties but we have made it clear in the scheme which sectors of society should benefit from our proposals. The publication of this scheme is not the end of our duty to promote equal opportunities but simply the beginning. We hope that stakeholders and service users find this scheme informative and we welcome constructive feedback with a view to its improvement.

STAKEHOLDER ENGAGEMENT

ACTIVE TRAVEL ADVISORY GROUP

The Active Travel Advisory Group (ATAG) meets twice per year. The Group is attended by local authority transport officers, Sustrans, Cycling Scotland, cycle campaigners, access officers, and representatives from the health sector and transport operators.

The group has been engaged in the Active Travel Town Audit/ Masterplan process and acts as a forum for those interested in the greenest form of transport to share ideas and expertise at a regional level.



There are five ferry user groups. These are:

- Clyde (Arran Bute, Cumbrae and Cowal including Kilcreggan)
- Argyll (Mull, Iona, Lismore, Coll and Tiree, Barra and South Uist, Colonsay, Islay and Gigha)
- Hebrides (Barra, the Uists, Lewis and Harris)
- Raasay, Skye and the Small Isles, Ardnamurchan and Mull
- Orkney Transport and Travel Forum

AVIATION CONSULTATION GROUP

Our strategy for aviation is to enhance connectivity within the region and to our national gateways; to increase links with countries outside the UK; to retain the London services particularly through Heathrow and Gatwick; and to manage the

environmental impact of aviation on the region without adversely affecting economic growth and sustainability of our communities.

To help us take forward these strategic aspirations HITRANS has established the Aviation Consultation Group with membership drawn from representatives of our key aviation stakeholders. The Group is chaired by HITRANS Board Member Wilson Metcalfe who brings a wealth of practical real world experience to the Group.

FERRY CONSULTATION ARRANGEMENTS

The Scottish Government tasked the Regional Transport Partnerships to put in place arrangements to provide consultative mechanisms between the operator, users and public agencies for the ferry network serving the Clyde, Hebrides, and Northern Isles.

The first line of consultation is between island groups and the ferry operator (Tier I), with three second tier committees largely concerned with longer term planning and route development. The arrangements are now well established and the Tier I groups meet two to three times per annum.

RAIL STAKEHOLDER ENGAGEMENT

HITRANS runs three tiers of Rail Forums.

The Rail Advisory Group (RAG) is the working group consisting of representatives from HITRANS, Network Rail, First ScotRail, Passenger Focus, Transport Scotland and local authority transport officers. This body meets 2 times per year and directly informs HITRANS policy and workstreams.

The Rail Stakeholder Group (RSG) acts as the umbrella group for wider industry, public sector, voluntary and heritage interests and features formal presentations from leading industry figures in a conference style format.

The Rail Users Group (RUG) covers the voluntary rail user groups for the rural North Highland and West Highland Lines. Chaired by Robert Samson of Passenger Focus, this forum enables the views of the members of the groups to engage with HITRANS in twice yearly meetings. Their views are then taken by Passenger Focus to the Rail Advisory Group.

FREIGHT FORUM

Meeting yearly the HITRANS Freight Forum (HFF) draws together local authority representatives, logistics providers and users of freight services. The Forum concentrates on practical Highland issues, and has involved visits to new freight infrastructure and terminals. It was involved in the Lorry Parking and Whisky Logistics Studies.

TRANSPORT COORDINATORS GROUP

The HITRANS Transport Coordinating Officers Group (HITCOG) is formed of officers from HITRANS and local authority transport officers and aims to deal with technical issues and share good practice in relation to the management and delivery of passenger transport coordination across the Highlands and Islands. The group meets two or three times each year.



BUDGET

BUDGET PERFORMANCE STATEMENT FOR THE YEAR ENDED 31 MARCH 2016

The Partnership's financial results for the year, compared against budget, are as shown below.

BUDGET PERFORMANCE STATEMENT FOR THE YEAR ENDED 31 MARCH 2017

	2016/17		
	Budget £000	Actual £000	Variance £000
Staff costs	359	365	6
Property costs	22	23	
Travel and subsistence costs	36	32	(4)
Administration and meeting costs	32)	34)	2)
Research and strategy development costs	948	816	(132)
Publicity costs	10	12	2
European projects costs	-	66	66
Support services	40	37	(3)
Gross expenditure	1,447	1,385	(62)
Government grants	(1,140)	(819)	321
Other grants	(100)	(119)	(19)
Other income	-	(247)	(247)
Constituent Council requisitions	(207)	(200)	7
Gross income	(1,447)	(1,385)	62
Net expenditure	-	-	-

Overall the budget balanced for both years, 2015/16 and 2016/17. The main variations from budget during the year were as follows:

- Included in research and strategy development costs is expenditure of £0.147m for the East Inverness Bus Improvement Corridor Project, £0.056m for Community Links Projects and £0.092m for the Hi-Travel Project. All of these projects are funded by Scottish Government grants. The bulk of the underspend relates to a Community Links Project, the North Bridge link at the University of the Highlands and Islands Inverness Campus, which was originally timetabled for completion in 2015/16. The original award of funding for this project has been withdrawn and replaced by a more ambitious application for a multi sustainable travel mode bridge with Highlands and Islands Enterprise taking the lead and providing the match funding. Included in other income is £0.245m of third party contributions to project work.
- The overspend on European projects relates to costs incurred on Smart Peripheral and Remote Airports 2020 (SPARA), the majority of which will be recovered next financial year from grant due from Europe.
- The budget for other grants relates to a grant from SUSTRANS for cycling project work.

All government grants in respect of 2016/17 were received in the financial year with the exception of the grant from the Community Links Project, the North Bridge now not being progressed through HITRANS.

The Partnership's underspend on the 2016/17 revenue budget was £7,000 which the Partnership intend to use as a commitment towards the jointly funded 'smart cities' transport projects between Highland Council, HITRANS and the European Regional Development Fund.

PUBLIC SERVICES REFORM (SCOTLAND) ACT 2010 SUSTAINABLE ECONOMIC GROWTH STATEMENT HITRANS 2016/17

INTRODUCTION

Section 32(1)(a) of the Public Services Reform (Scotland) Act 2010 provides that as soon as reasonably practicable after the end of each financial year each listed public body must publish a statement of the steps it has taken during the financial year to promote and increase sustainable growth through the exercise of its functions.

HITRANS, as a statutory Regional Transport Partnership, is a listed body within the Act. This statement is intended to fulfil the requirement of the Act in relation to Sustainable Economic Growth. This statement should be read in conjunction with the statement on Efficiency, Effectiveness and Economy and the financial information provided on the HITRANS website that are also required by the Act.

GOVERNMENT PURPOSE AND PERFORMANCE FRAMEWORK

The Government in 2015 updated its Economic Strategy as originally published in November 2007 and updated in 2011. This sets out the Government's priorities including an overarching framework for how we aim to achieve a more productive, cohesive and fairer Scotland. It forms the strategic plan for existing and all future Scottish Government policy. Creating greater prosperity and fairness is a shared national endeavour. Only by working in partnership with the wider public sector in Scotland, the third sector, trade unions, businesses and communities, will we be able to create a society where the benefits of economic

growth are shared more equally and where future economic growth is stronger and more sustainable.

The purpose of the Scottish Government and its partners remains to make Scotland a more successful country, with opportunities for all to flourish, through increasing sustainable economic growth.

Scotland's Economic Strategy focuses on the two mutually supportive goals of **increasing competitiveness** and **tackling inequality** and our approach to delivering this is underpinned by four priorities for sustainable growth.

SUSTAINABLE ECONOMIC GROWTH

HITRANS primary function is to produce and implement its Regional Transport Strategy. The Strategy was approved in 2008 and the monitoring framework put in place to identify our success in working with partners towards achieving its Objectives. The vision for transport is to enhance the region's viability, enhancing the region's place and competitiveness, and thereby attracting and retaining people in the region and making the Highlands and Islands a more attractive place in which to live, to work and conduct business, and to visit.

Transport has long been recognised as a significant contributor to sustainable economic growth. The HITRANS Regional Transport Strategy was developed in conjunction with our five Member Councils.

The principal ethos in setting and determining the Regional

Transport Strategy has therefore been to encourage and permit sustainable economic growth.

THE PARTNERSHIP APPROACH TO SUSTAINABLE ECONOMIC GROWTH THROUGH DELIVERY OF OUR RTS

HITRANS is committed to working with all sectors and interests within transport in adding value to the transport services delivered across the region.

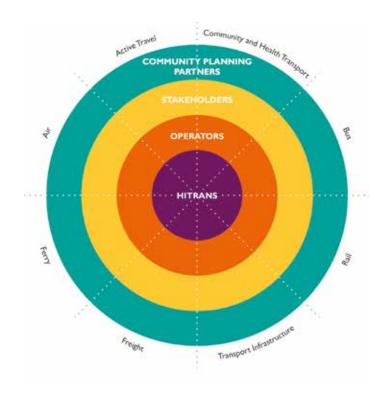
The partnership has identified eight areas in which it would aim to work towards improving services. These are listed in the table below:

Area	Description
Active travel	Walking, cycling
Community and health transport	Third sector transport, social and health transport, car sharing schemes
Bus	Supported and commercial bus services, and taxis
Rail	Passenger and freight rail services
Transport Infrastructure	Roads (both trunk and local), Rail Infrastructure, Airports, Ports, Harbours, and Ferries
Freight	Cross modal, road, rail, ferry, air and sea
Ferry	Supported and commercial ferry services, national and local
Air	Supported and commercial air passenger services, including charter and freight

In each area HITRANS seeks active participation from the 5 partner Councils, our Community Planning Partners, Stakeholders, Operators, Permanent Advisors and the Partnership Board. HITRANS encourages its Community Planning Partners, Stakeholders and Operators to participate in policy development and delivery options appraisal. Operators in particular are encouraged to interact not only within their individual area of expertise but across the 8 areas and are given the opportunity individually to discuss issues with Board Members. This allows HITRANS the greatest opportunity to learn from their knowledge and experience and maximising our effectiveness in delivering sustainable economic growth.

HITRANS wishes to ensure maximum effective involvement of all groups and has devised, in each service area, mechanisms and structures that ensure that each group's views are heard and their input valued in ensuring the Partnership delivers improved transport services across the region. HITRANS has formed and continues to develop advisory and consultative groups both within and between linked transport areas, to promote improved integration across the Highlands and Islands. Regular meetings of these groups are arranged to obtain valuable input and provide information on developments and proposals.

The chart below diagrammatically reflects the approach HITRANS is taking to achieve this aim.



During 2016/17 HITRANS has continued implementing a number of initiatives that have improved efficiency, effectiveness and economy and these are outlined below, following on from our actions the previous year.

SHARED SERVICES

Smart management of accommodation and supplies and shared administration functions

HITRANS moved office from Inverness Airport to Ardross Terrace in the city centre in December 2013. The office achieves a lower annual rental by square metre and provides extra space including a meeting room that has reduced the cost incurred by HITRANS in hiring meeting rooms. The office has provided room for growth within the staff team which has been facilitated through additional funding in partnerships with Sustrans, the five partner Councils and EU funding.

By improving our IT systems, we have been able to move to Voice over Internet Protocol phones that allow the deployment of direct dial numbers for each member of staff at a low cost.

In 2013/14 we reinstated the fifth Board meeting to allow better governance of the unaudited accounts sign off but made this a single day Board Members only meeting with Telephone and Video Conferencing available to Members. This meant a saving of £1,500 when compared to previous years when 5 Board meetings took place. From 2017, a trial of having all Inverness meetings take place on a single day basis is underway to understand if any cost saving achieved represents best value overall.

We have managed travel expense costs by increasing our use of telephone and video conferencing equipment to reduce the cost of traveling to meetings.

HITRANS is a member of Scotland Excel and gains from the resultant efficiencies that joint purchasing of supplies across the public sector in Scotland brings to our partnership.

LEGAL, FINANCIAL AND HR SERVICES

HITRANS has service level agreements covering Legal, HR, and Financial services with two of our member Councils with de minimis costs unchanged since 2008/09. The services provided are outlined below.

Legal and HR Services

Legal and HR services are provided by Comhairle nan Eilean Siar. Legal Services include legal advice, contractual advice, and provision of clerking for the Board. HR Services include drafting and review of HR policies and procedures, monitoring any changes in legislation, and support in dealing with staff matters. Day to day routine HR matters are managed directly by HITRANS employees. The quality of support is excellent and rates are considerably lower than comparative rates in the private sector. The cost of this service in 2016/17 was £8,000.

Financial Services

Financial services are provided by The Highland Council. Services covered include invoice and payment processing, financial ledger, regular reporting to the HITRANS Board, internal audit, liaising with external audit, budget preparation and control, pension fund management, accountancy and audit support for EU projects and investment management. The quality of support is excellent, and again, rates are considerably lower than in the private sector. The cost of this service in 2016/17 was £19,612.

Sustainable Development

HITRANS has carried out active travel audits of all the key settlements across the region in partnership with the five authorities in the HITRANS area and provided the results to the partner authorities. The central provision of these services has saved the partner authorities significant costs in developing an effective methodology and undertaking individual audits when compared with the local development option. HITRANS and partner Councils have used the outputs from the Audits as a basis for developing projects that offer external support ERDF funding.

PARTNERSHIP WORKING

European Projects

HITRANS was involved in the delivery of European Projects during 2016/17 which each achieved efficiencies and economies while working towards improvements in the effectiveness of delivery of transport services and related infrastructure within the Highlands and Islands and at wider national and international levels.

In the Northern Periphery and Arctic area HITRANS secured funding initially for a preparatory project but ultimately for a full application as a partner in the SPARA 2020 project to help prepare a main project application for this project which has as its focus the development of Smart Peripheral Airports.

We are leading this project and will work with partners in Ireland, Sweden and Norway as well as other Scottish partners. This project has secured €494,253.21 for HITRANS over the next three years. This figure should not be looked at in isolation as SPARA 2020 is a strong collaborative project that will bring a total budget spend in the Highlands and Islands of €1,025,266.37 as HITRANS work closely with University of the Highlands and Islands and Robert Gordon University on initiatives within the project targeted at locations in the region. This project has attracted a 65% ERDF intervention rate.



Sustrans Partnership

Our innovative partnership initiative with Sustrans has continued in 2016/17 following its introduction the previous year. This has seen HITRANS and Sustrans pool resource to fund an Active Travel Officer embedded within the HITRANS team with a budget to deliver Active Travel policy and projects in the region. The value of this project represents an annual investment of £150,000 which includes £100,000 from Sustrans. The post also allows HITRANS to focus much more closely on Active Travel and investigate funding opportunities such as ERDF and Community Links.

During 2016/17 projects delivered under this programme include:

- Regional Active Travel Strategy
- Moray Active Travel Hub Feasibility Study
- Active Travel Workplace Challenge
- Cycle Counters
- Cycle Shelters
- Cycle Stands
- Cycle Lockers
- Kirkwall to Stromness Active Travel Route Study
- Active Travel Maps
- Active Travel Facilities at Transport Hubs

Risk Management

To support our development of sound management of risk a formal Risk Management Strategy has been developed and implemented by HITRANS. The Strategy describes the constituent parts of good Risk Management, our overriding Risk Management Aims, the range of risks we face, the processes we will put in place, and the actions we are taking. During 2016/17 HITRANS has created, updated and monitored its associated Risk Register identifying the key risks, associated controls and actions needed to minimise the impact of risk on the activities of the Partnership.

Equalities

In undertaking all our activities HITRANS has fully considered equalities issues as required through our statutory body status as defined in the Race, Equality, Disability Equality and Gender Equality legislation. We have set up a system and are ready to take feedback on transport related equality issues from our Member Councils and Advisory Groups as has been agreed as the most appropriate means of capturing these issues. In addition promote the discussion of any issues at each of our regular Permanent Advisors Meetings, and ensure that the equality impacts of any proposals and actions by the Partnership as reflected in Board Reports are brought to the attention of the Board when they meet.

HITRA	ANS
Public	Reforms Act Information
Period	d covering 01/04/2016 - 31/03/2017
1)	Public Relations Statement

1)	Public Relations Statement			
	Category	Supplier	External costs - invoiced	Supplier Total
	Orkney Transport Guide Summer 2016 Advertising	Orkney Islands Council	£102.00	
	Orkney Transport Guide Winter 2016 Advertising	Orkney Islands Council	£102.00	£204.00
	Issuing, Drafting and Writing services	Gordon Fyfe	270.00	
	Issuing, Drafting and Writing services	Gordon Fyfe	240.00	
	Issuing, Drafting and Writing services	Gordon Fyfe	210.00	
	Issuing, Drafting and Writing services	Gordon Fyfe	180.00	
	Issuing, Drafting and Writing services	Gordon Fyfe	210.00	£1,110.00
	Active Travel Leaflet	J Thomson Printers	800.00	
	Shiel Buses Leaflet	J Thomson Printers	130.00	£930.00
	HITRANS Website Support	Velocity Design Ltd	70.00	
	Airport Artist Impression	Velocity Design Ltd	3,360.00	
	HITravel Promotional Material	Velocity Design Ltd	109.20	
	HITRANS Website Support	Velocity Design Ltd	75.00	
	HITRANS Website Support	Velocity Design Ltd	1,000.00	
	HITRANS Website Support	Velocity Design Ltd	1,000.00	£5,544.20

2)	Overseas Travel			
	Reason	Origin / Destination	No. Employees/Members	Travel Costs
	NPP SPARA 2020 lead partner meeting -	Considerall Considers Man 2017	2	£970.16
	funded by EU Project	Sundsvall Sweden, May 2016	Δ	£970.16
	NPP SPARA 2020 lead partner meeting -	Akureyri, Iceland,	2	(402.7/
	funded by EU Project	September 2016	Δ	£482.76
	NPP SPARA 2020 lead partner meeting -	Molde, Norway,	3	((12.4)
	funded by EU Project	November 2016)	£612.46
	Interreg VB Project G- PaTRA Meeting -	A		CEEO 77
	funded by EU Project	Amsterdam January 2017	I	£550.77
	NPP SPARA 2020 lead partner meeting -	Copenhagen, Denmark, February	3	£743.27
	funded by EU Project	2017	3	L/43.Z/
	Total			£3,359.42

3)	Hospitality & Entertainment			
	Date	Reason	Cost	
	Total		£0.00	

e) External Consultancy			
Supplier	Project / Service	Total	Supplier Total
ANSONS CONSULTING LTD	Prof Services re PASF workshops	£10,000.00	
AECOM	HITRANS Regional Active Travel Strategy	£11,607.00	
AECOM	Skye Airport	£8,950.65	
AECOM	Dalcross Station	£350.00	
AECOM	Fess for prof services	£1,733.41	
AECOM	Bus Investment Fund - Inverness	£6,373.65	29,014.71
Eyland Skyn	Prepartion draft RTS Refresh	6,735.40	
Gordon Fyfe	PR Board / Newsletter Support	£1,110.00	
Helen Stirling	Active Travel Maps	£2,000.00	
J L M Consulting	Cairngorm Connection	£2,370.60	
J M P Consultants Ltd	Inv/Nairn PTP-Prof Services	£66,667.00	
J M P Consultants Ltd	Ft Wm LCTT Hub	£5,000.00	£71,667.00
Peter Brett Associates Llp	Argyll and Bute Internal Ferry Services	£6,000.00	
Reference Economic Consultants	ADS Research	£14,080.00	
Reference Economic Consultants	Branchliner	£575.00	£14,655.00
Roy Pedersen	West Coast Scoping Study	£3,073.00	
Systra	Fort William LCTT Hub	£10,000.00	
Total		156,625.71	

5)	Payments in Excess of £25,000			
	Payee	Commodity / Service Description	Amount	
		Inverness / Nairn Personal Travel		
	J M P Consultants Ltd	Planning - 100% reclaimed Smarter	66,667.00	
		Choices Smarter Places Fund		
	Network Rail Infrastructure	Carbon Clever Dalcross Station	79,233.00	
		Gullwing Shelter; Flight Shelter -		
	Trueform Engineering Ltd	50% reclaimed TS Bus Investment	68,025.00	
		Fund		
		Initial supply and install database -		
	Trapeze Group Uk	50% reclaimed TS Bus Investment	51,318.00	
		Fund		
	J M P Consultants Ltd	Inv/Nairn	£66,667.00	
	Total		£331,910.00	

6)	Members or employees who received rem	nuneration in excess of £150,000	
	Nil return.		

REGIONAL TRANSPORT STRATEGY MONITORING AND EVALUATION

HITRANS developed a monitoring and evaluation framework for the Regional Transport Strategy.

This report sets out the updated transport indicators for the RTS, grouped under each of the six transport objectives.

- Data is presented for each, together with comparisons to the Scotland-level and to other areas.
- This provides a present baseline to be considered against in subsequent years, and through the progress of any particular projects or initiatives.

Introduction

It has been possible to identify some aspects to consider as a focus for HITRANS in respect to the data that has been compiled and considered.

sustainable economic growth and helps communities to actively Vision: to delivery connectivity across the region which enables participate in economic and social activities

High level objectives:

- Support sustainable economic growth across the whole region
- Reduce barriers to participation in employment, learning, social, leisure, health and cultural activities through the region

Transport objectives:

- Reduce journey times and improve reliability and resilience
- Improve safety of transport and travel
- Tackle capacity constraints

Objectives

Vision and

Strategy:

Transport

Regional

- Improve the quality and accessibility (availability, affordability, information and integration) of travel
- Protect the environment and mitigate adverse impacts of transport and travel
- Increase physical activity and participation to improve health and well-being

			ATTRACTOR moreov		
CHARLES AND	The number of people using Season— by ATP area inclodes Zetrasis) - 4s stanger over 1 yr.) 9s change sowr lett 5 yr.	NOse	storgula – z.J.M. passanger jaurnaya intel'TRANS («Zettant) area +886 compared to prior part 8% compared to gyrs ago.	any roted to play year ope my cut breest no sys.	NE, C.A.T. of compared to prior year 5N compared to 5 yrs ago
	Vehicle lobomenus by region for local but univers – by region (probletes Zemen)	1	anytide—gi in lett RANS (+Zermin) area +ylk companie to prior year -salk companie to gyra ago	-th compand to prior year -gh compand to gim ago	NE, C.B. Ti oth companied to prior year +4% companied to 5, yet ago
-	Percentage of all math - Red - by LA	1	AND DESCRIPTION OF THE PRINCE MADE OF THE	炭	Abstrace (N. D&G 1278), P&K 878, B 1079, 54 g/h
	Peccentage of all roads - Arriber - by LA	in the second	anglis. Asii 456; ES 374, H 375, Maylis, O 379.	Neg c	Abries 22%, D&G 34%, P&K 25%, B 37%, Sh 39%
3	Scotland passange journeys taithern other region (i.e. cutaff) Scotland) – by U.A. (nall)	200	anayata AME – ay – change on point yr - ayfil. 11 – gd – change on point yr - affili. 14 – ac – change on point yr - affili.	Bups, change on prior yr-	ALC alls, chunge -sylk Alcsh sq. oh Plak pa, -yik
F	Scotland passenger journeys within the region (i.e. Scotland) by LA-(red)	No.	abogita AMB – s, sell – change on prior yn s, 94 If – s, 34,5 – change on prior yn s 214 Iff – s, 95 – change on prior yn sith	1,7fl,3t3, change on prior yr - +2fit	Alic _{3,} 8,8,8, change 496. Alicha _{4,80} , 436. PlaC _{4,814} , 476.
#	CRR passenger unage of stations across region - by station	Bronn	All tabless ggligged entry soft or 201505, down this or 2014/05. Greatest growth Address 17%, inventor 14,5%, Actualyllich 12%, Atmobrese 1556. Greatest decines Acheral: 155%, Loch Eli Outsead-14%, Sontwalder-14%, Connel Perry - 13%, Gelipie -25%, Beauthie-21%, Ardgay-20%. Other stations Assertant +2%, Eligin 68, Fort William: 17%, Incomment 6%, Chan 17%, Thanso 15%, Gibbje -25%, Beauthie-217%, Ardgay-20%.	spile Ferry - 278, Galepie - 278, Beauth Thumo - 98, Walt - 896.	sin- 27M, Arthyr, -20M
5	Tentral passenger through Scottish Asports		ang jacot. Barra at johit, Berkecula pak-gMt, Campheltown II (1984), bremess 648 (1994), Islay ag (1984), Colonal ago (1884), Stamoney ang (1984). The ac (1984), Mick John D'Green at (1948).	has-Lord'Se pusery Store	ses (noord) Aberdeen Julija (194), Edinkorgh 11, 113 (1998), Edingon Byto (1996)
*	Paulingen on doments makes tofftom region's appears	No.	and company to prize to fit change) Defined GLA-CAL (LANG, ALL-TRE L-gibt), ALL-WE, CLANG, FOX SYY (-594, ED-WE), 50%, ED-WE) (-50%, ALL-TRE L-gibt), GLA-LY (-50%, GLA-L	ACL-SN, ED-ROI (-3NL-ABZ-KD) GO (+3NL GLA-BEB (+3NL) GLA-	KD(HM), GLA-SYY(HM), EDI-SYY
tr.	Foreign and domestic traffic by port, inwards and outwarth – by port.	ij.	Total traffic story (Houseset tomber), the cheepe on anny, Gennando, g. 597 (-1274), Other West Couet Epis (-1874), Other pay, p.p.s. (-2474), Commany Path Siz (-14,14), Inverseus gift (-1474), Other East Couet fou (-178).	Total traffic 2005 (Thiseword teamed) (Ni change on 2014) 64,058 (1-28)	
1	Total passenger, and with the samed by operator	1	and Personnyers Orbitals that the change on soruly. Califord ACT (1990), Northine agil (1996), Orbitals Person pay (1990), ASBC against the Cast (1907). In the Cast (1907), Committee and bases) Orbitals and Person payers on soruly. Califord Cast (1907), Carried and bases) Orbitals and presented (1907) and person payers. Califord Cast (1907).	aces, Parameters (Mouseacht) (Ne change on acust), y file (-18) (Ne change on soruk) a pro (-18%)	Passangers SIC 5ga (-186) Verbaldes SIC 6ga (-186)

TRANSPORT OBJECTIVE:

Reduce journey times and

improve reliability and resilience

resilience OVERVIEW

 Bus passenger journeys recovered over the last year in HITRANS area (+8% compared to -2% Scotland) Bus vehicle KMs increased 3% compared to prior year in HITRANS area (compared to -1% Scotland)

Between 3% (Orkney) and 15% (Argyll & Bute) of all roads are categorised RED in terms of condition (7% Scotland)

Mix of increases / declines in rail passengers and air passengers

 Significant uplift in port traffic for Orkney (+243%) and Inverness (+19%) while decline at Glensanda (-12%, 'other West coast' (-18%) and Cromarty Firth (-84%) compared to prior year; and contrasting with -2% for Scotland as a whole

Small variation in passenger carryings on ferry services, as high as (+6%), Northlink (+4%) and Argyll & Bute Council services (+9%) +12% on Highland Council service; uplift in vehicles on CalMac

3	entities.		emblans sies:	The same of	Doriver
2	Persentage of all mads - Red - by LA	1	ang to ye, it get, it	*	Abstrace, Mr. Disc and, Place ON, Bloods, Stroph
200	Percentage of Almads - Amber - by LA	3	SOLGON, AND 40M, IS 37M, H 36M, M 24M, O silm.	appe	Ababre 119t, D.K.G. 149t, P.K.K. 1994, D.194, Sh. 1974
я	Reported accidents by local authority	1	song Milit, ES 32, Highlo, O 32, Adilli sup. HTRANG 728 Changa on angel Highl, ES 44%, Highly, O gall, Alia 4204 gy change Milital, ES 24/4, Highly, O gall, Adilli- 178	Elektor Change on 2004, 4 ^{lit} Spr. change - 4 ^{lit}	
#	Reported canadises by severity by local authority (KSN)	1	and Kith Add 74, ES 5, Hillian, Mish, O.7 Change on sony Add 440h, ES 50h, Hillian, Mish, O Hoofk (from 1 to 7).	7 Mg.	
я	Adults (16.5) - who used a feed has envious in the past counting - parents gas who agreed with each intererrit by LA and by RTP	1	South I feel pennously safe and secure on the bas during the day dopined). ABB social, II Sno data, Higala, Millyll, Ono data, HITHANS guts I feel pennously safe and secure on the bus during the evening (signed). ABB RAN, IS so data, Millyll, Millyll, Dissidate,	e day (agreed).	Newtoning 1976 Tection 1976 Tection 1976 Newtoning 1976 Tection 2070
			HTRANSOFM		
#	Adults (154) - who used nationaries in the past month- parontages who agreed with each statement - by LA and by RTP	and	2014, I had personally safe and secure on the train during the day (agreed). AND spile. 14TRANS 5254	the day (agreed).	Neutran 90% Tacton 90%
			I feel personally safe and secure on the train derive; the evering (agreed) ALB 75% HTRANS 75%	ring (agreed).	Newtoning Testing ya

TRANSPORT OBJECTIVE: Improve safety of transport and travel

Between 3% (Orkney) and 15% (Argyll & Bute) of all roads are categorised RED in terms of condition (7% Scotland)

- Reduction in reported accidents in all areas in 2015 compared to 2014 with the exception of Argyll & Bute (+18%). Decrease in all areas compared to 2010, by as much as -56% in Orkney.
- Increase in KSIs across all areas in 2016 compared to 2015, follows period of overall decline. Perhaps "normal" variation?

Improve safety

TRANSPORT

OBJECTIVE:

of transport

and travel

OVERVIEW

71% agreeing respectively. On rail the drop off is from 95% to 79%, unfavourably to Nestrans and Tactran areas, which have 76% and Drop off between adults using the bus that feel safe and secure with the evening comparing more favourably to Nestrans and from daytime to evening of 91% agreeing (daytime) to 67% actran areas, which stand at 76% and 71% respectively. agreeing (evening). The evening rate of 67% compares

	1			HTTM MIS-area	Nestera	Ottostones
	#	Scotland passenger journeys todoste other segan Lie outseth Scotland) – by LA	-	songrafi. MGC - ty-change on prior yn - tyfe. H - gC - change on prior yr - dRM. M - ts, - change on prior yr - dRM.	Buck, change on prior yr 196	AbC 188, chunge 14/16 AbSh 15, 246 Piki 74, 176
TRANSPORT	#	Scotland panetrajer journeys within the region (Lie. Scotland) by LA.	PLY NAME	congration of the state of the	and, put, chenge on priorite -valle.	AbC 3,836, change-58 AbSh 2,430, 436 FBK 2,323, 476
OBJECTIVE:	#	CMR passenger usage of stations arrows region – by station	1	All statums suffigure entry leads in stagstil, down site on seaults. Condent growth Otherner 1794, brownin 14,95, Activatelastin 1954, Abritimas 1958. Condent docher Activatel 1954, Loch III Connect 14,95, Scotscader 14,55, Connect force 1954, Gelspie 1954, Beantine 1954, Artigue 1959. Soft of the statisms Avenue 145, Elgin oth, Fort William 195, Innormes oth, Ober 1955, Thurs 1954, Mich 1954.	ale on search y chouse leaft + 1974, Almeinesc + 1978 auth, Seatonaider - 1476, Connell Ferry - 1974, Gol m - 194, Frommers off, Oben + 195, Thurse - 1974, W	the 194, Beautite 1194, Artigue - ct-dite
capacity	1	Total paraerogen and whiche, canned by operator – by operator	1	soring Presentation (thousandly) (Technology on soring). Califor, qu'acy (-ath), Northfolis agil 1-gM, Debroy Ferries agil 1-gM, 1-dM, 1-	acos Plansergen (Thousands) (Nichangs on acos) 17,856 (-19) acos Vehicles (Thousands) (Nichangs on acos) 12,700 (-19))	Passengers SIC 5ga (-3%) Variation SIC 6ga (-3%)
COIDCIDINGS	2	Expenditure on transport within the Scotists Ministery responsibility, and expenditure		REQUIST BATA	anaght Capeal and Current. alife, million Companel to pincy yo - saith 5 yr change - spik anaght Central Goot Support to transport industries Companel to pincy yo - stable 5 yr change - spik	
	1	Expenditure on transport controlled by local authorities.		REGUEST DATA	soughty total controlled by Local Authoritiess 44gg million Compared to prior you offit 5 yes thange: 486	

Rail passenger journeys to/from outwith Scotland down by between -13% and -28% compared to prior year, and which compares to -3% for Scotland as a whole.

- Rail passenger journeys within Scotland starting/ending in Highlands and Islands shown minor variation compared to prior year.
- Significant variation in passengers through rail stations across the region. Of the larger stations, Thurso and Wick show greatest decline on prior year of -9% and -8% respectively.

Tackle capacity

TRANSPORT

OBJECTIVE:

OVERVIEW

constraints

- Expenditure on transport within Scottish Ministers responsibility up 21% compared to prior year, and +31% compared to five years ago.
- Expenditure on transport controlled by local authorities static in 2014/15 compared to prior year and down 6% compared to five years ago.

IRANSPORT OBJECTIVE: Improve the quality and accessibility, affordability, information and integration) of travel (1)

The number of people using business by RTP was destricted a Zertunul - McDange centrul and the Company of the Company of the Section of the S		NO SEC.	The state of the s		
Marriber of disability accessible or the faculated as Addic Sarvice Vehicles in Sachland Operation) Vehicles to Sachland Operation) Vehicles Elements in for Icoal Authority supplies Intelliging Sarvices region Total Authority in application for survices and the survices for the surface for the survices for the survices for the survices for the			2020/LE-14/Missienger journeps in 19TRANS (Cathering and Its print year efficients and its print year efficients and its print ago	-2% compared to pass year -(% compared to yiv ago.	NE, C.B.T. off-compand to prior year -gf-compand to 5 pm ago
Vehicle Elements in for Iceal Law services region (Total dies Zan Local Authority supplication) Iceans creary fave parameters of the Research of the parameter of the program.	20	1	Sequent this	To poughting compared to promyear + file compared to 5 years ago	
Local Authority supplicate the services Concessionary free preside and depend to defer and depend to defer and depend the services.			anayabiling in HTPANS (in Zetromi) awa in 1996 compared to price year in the compared to grain age.	4M compared to prior year	NE, C.R.T. officeropared to priorywer +4N compared to 5 yrs ago
Concessionary fare parameter and dispensive proppies. Wheelther accessible		Sales Target	Request status	To sought. - 4% thange compared to prior year - 4% thange compared to 5 years ago	
Wheelther accessible			ARREST CALLES, H. SA, 40g. M. out. 12, C. g. 60g.		
private hire vehicles		No.	2035 A&& G, ES 2, H JL, M 24, O j		
Pasienger journeys made under topostalismery fare schemes	to the		Toppost dates	anagas hases. 146, 37 -th compared to prior year -th compared to prior year	
Powerston of a concessionery fore past, and use in the past month		1	2026 at least 2-3 three per week: Alle 1/76, 05 thr, it 5%, if 1/16, 0 476, HITSANS FRO	and at least any terran per week:	acod of least 2-3 Times per seeks. AbC 30% Peortons 20% Zebrans 5% Taction 24%
Employed adults (164-) mat working from home - usual marking of travel to work - walking / driver various / passances contact / bloods		Property of the Parket	South percentages Welsong Alifford, ES et, May, May, O as Cycle: Alifford, ES et, May, May, O no date Bas. Alifford, ES p. May, May O no date	pand percentages (Welling 13 Cycle 13 Sur 10	Neutrans wait 22, cydls 4, but B, driver 68, passanger 5. ZerTRANS walk 9, cycle no date, but 4, driver 96, passances 8.
box (rad Cother		a f	Dissent Abili 56, 125 yr, H44, M yr, D44, Car parsenger, A68 B, 154, H y, M x2, O y	Driver &s Car parentiger s	Tectron walk up, cycle 2, but 11, throw 63, passenger 5.

TRANSPORT OBJECTIVE: Improve the quality and accessibility, affordability, information and integration) of travel (2)

45	Name of the last		HETANS AT		
*	Cal/van commutens cook journe public tramport for journey to work	YOME	and persentages ARM 14%, E5 goth, H affle, M ache, O 1976 HETHANS 378	and persentages 45%	and permitages Neutron 37%, Zotrom 18%, Tacram 44%
9	Number of bibes available for prinate use by households	1	2016 percentages – 2- bloom in branchold Add 20%, ES 20%, H-28%, M-33%, D-21% HTRANS 21%	anti percerbages	acuf percentages Neutran 1891, Zebran 1891, Tachar aglis
*	Prequency of walking in previous y days, walking as a mean of transport at least once in the last seven days.	1	and perservages Add 40% IS 33% H 65%, M 50%, O 45% HETRANS 57%	soft percertages	zaző petrantages . Nestrans EGNs, Zetram sgNs, Tactson 6gNs
Z.	Use of local bus services - at least once per formight or once per month	DOMES .	and percentages Add 27%, ES slift, H 20%, M 21%, O 27% HETRANS 21%	and percentages	2016 petrantleges Nestrans 1474, Zatrans 1674, Tactran 1974
#	Arbito (Cle-) views on the convenience of public monport in their arres, or least Yarliy connection?	and the same	acuto percentrages. AME SIGN, ES 21N, H SIGN, M 74N, O Syfe. NETRANS 600s.	and percentages.	books percentages Nextrans Britis, Zetrans palls, Tactum 1994
4.	Adults views on setsification with public transport 2015, at least "Main, waterfied"	1	acuti persembages Adul spik, ES Galk, H spik, M spik, O figik HETRANS gifts	and persenages	əcifi perrentages Nedram çığli, Zetram çığlı, Tartıan yeli
R	Adult (254) - who used a local has services in the past manth the pest manth agreed with each streement	panels.	2016 petrontingen Blusse ave an time. A&B galls, it Egils, M 1556 HTTEANS 778 Blusse ave an time. A&B galls, it Egils, M 1556 HTTEANS Tays Busse are clean. A&B galls, it Egils, M 1556 HTTEANS Tays Food and a blusse courte and times is easy. A&B EBIS, it 768, M 1556 HTTEANS 786. Favor are good value. A&B 760, it yiels, M 1889, HTTEANS 7219.	South percentages Buses are on time 14/N Buses are of sean 15/N Finding out about routes and intres in easy 8/2% Fares are good values 6/2%	2016 petrontiages Blues are on time Neutrans 6gH, Taction 1788 Blues are plean. Neutrans BHN, Taction 60% Freding our about cores and times is easy. Neutrans 80%, Taction 8gM. Tames are good value. Neutrans, 5gHs, Taction 63%
#	Adults (2014) - who used rail asswars in the past march - percentages who agreed with each streament	and a	2014, percentages Trains are blease. All Billies, intTRANCS agis. Trains are blease. All Billies, intTRANCS agis. Frains are blease. All Billies, perTRANCS agis. Frains are blease. routes and brease in easy. All gyle, intTRANCS agis. Frame are good value. All Billies, HTTRANCS gyle.	story percentages Trains are former 8/9s Trains are clear 8/9s Peding set about reuter and Errest restry 90% Faires are good value AMB GM	actua, permettages. Theirs not to three Neutreus BPA, Testran BPA. Theirs are plean Neutreus TPA. Testran BBM. Findles good about context and three is easy Neutreus gold, Testrangold. Fermi are good value Neutreus gold. Testrangold.

Number of people using buses in HITRANS area up 8% compared to prior year (static compared to five years ago). This compares to -2% in Scotland (and -5% compared to five years ago).

 Bus vehicle KMs up 3% on prior year, but down 11% compared to five years ago. This compares to -1% and -5% for the last year and compared to 5 years ago for Scotland.

Improve the

FRANSPORT

OBJECTIVE:

avality and

accessibility

availability

- region compared to Scotland. Between 4% and 13% have used at least 2-3 times per week compared to 28% for Scotland. Lower levels of making use of concessionary travel entitlement in the
- Walking on journey to work consistently higher across HITRANS area.
 Cycle to work high in Highland and Moray. Bus share lower across the board. Significantly higher car passenger rate in Moray (12%) and Argyll & Bure (8%) compared to 5% for all Scotland.
 - 27% of households have 2+ bikes available, compared to just 18% for Scotland.

nformation and

OVERVIEW

ntegration

affordability

- Lower levels of public transport is 'fairly convenient' 61% in Highland, 67% in Orkney, and 66% for HITRANS as a whole, compared to 82% for Scotland.
- Bus satisfaction high scores in Argyll & Bute: busses are on time 92%, buses are clean 98%, finding out about routes and times is easy 88%, fares are good value 78%. Compares to 71%, 84%, 78% and 72% for all of HITRANS and 74%, 79%, 83% and 61% for Scotland.

The number of people using plants of the number of people using the number of people using the number of the numbe	te at the state of	Acceptance	-	Sector	1	-	i	1
-	-	The number of people serry bases – by RTP area (micholon Zetrania) – Ni change cier z yr (Ni change cier bert 5 yr	Vehicle internementy region for local bas sentime – by region (indische Zetrami)	Private Lart per 1000 population.	Scalard paramops purreys tofmer other region (i.e. survets Scattered) - by LA	Scotland passenger journeys within the region 6-6. Scotland by LA	OSS passenger utage of stations across region - by station	Passenger journeys made codes totalesseponey fare athemes
e ent ate and	PORT TIVE: ct the niment intigate se se ts of ts of to and			ME :	#	F	#	#
	PORT TIVE: Strings Se sitings tts of (1)							
ANSI ANSI Otec drm Vers vers vers			TRANSPORT OBJECTIVE:	Protect the	environment	and mittigate adverse	impacts of	transport and travel (1)

			TELL MANAGEMENT		Otherwood
COLUMN TO SERVICE AND ADDRESS OF THE PARTY O	The number of people samp fourse - by RTP area problem Zetrania - Mcchange over 1 yr I Mcchange over hell 5 yr	Acres	soughth - 14M passenger journeys an ETRANS 1- Zeromi sess 1-Mile compared to prior year officientpared to g yn ago	-th compared to prior pare -th compared to prin -th compared to prin -th	MB, C, BJT offs.complemed to privaty wear yths complemed to 5, ym ago
	Vehicle informers by region for local but, writins — by region (indiscles Zebrans)	Name of the last	anagish – Ig in in 190455 («Zetrans) area «Jis compared to pilor year «Alts compared to gym ago	-1% compared to griss year -5% compared to griss ago	MB, CB, T. ofs. compared to prior year +4Ne compared to 5, yrs. ago.
	Private cart per 1000 population	Section	2005; Abili qila, ES 475; H qila, M qila, Oqgis	¥	Abakes ggs, D&G 4gg, P&K 4gg, B g14, Sh g24,
	Scattand passenger pormeys tochtum other region (i.e. nativith Scattand) - by LA	-	angtiff. ABI - 27 - change on prior ye syle. H - 94 - change on prior ye afte. M - 14 - change on prior ye afte.	B, cob, change on prior yr 176.	ALC 200, change 1,5% ALSP 25, alt P.M. 74, -748
	Scotland parameter journeys within the region 6-a. Scotlandi by UA	name.	anagins. A&B = 4,168 - change on paint yn 486. H = 4,145 - change on prior yn 486. M = 202 - change on prior yn 486.	म्प्रीमा केन्द्रम् य प्रधान	AMC g.B.M. change -gM AMS 1,440 -3M PME1,121,-776
	GBR paramper usage of stations across region - by station	l	All haddens 3,50,306 ettry I settl in pacigals, down 5N or antiglis. Greatest grouds Riddonar -27%, invention -4,5%, Actualished -25%, Altraboses -1,0N Greatest decine. Actuals -25%, Loch El Ostward -24%, Scotscabler -24%, Connel Perry - 23N, Schope -3, 20%. Other dations. Asternor -24%, Elijat oN, Fort William -3%, inventees oth, Other -51%, Thurst -50% Wick81%.	Aztrazhellach + grib, Altradzo d - aqili, Scottazhier - aqili, Cen lian - gil, Invernescoli, Ober -	All tutsions a playable entry I seath in sociotals, steem 3N on annique. Greatest groads: Kildonum -yrike, invention - yrike, Azhrauhrellan - yrike, Almaboss: - yolk. Greatest geories. Azhrank -yrike, Loch Ell Cothward: - yille, Scottashier - yrike, Corned Perry yrik, Golopier - yrike, Beauthle - 22 th, Andyny - soft. Other stations: Anternov - of k, Ellips ON, Fort William - plik, Inventional of M, Chart -yrike, Thants - yrik, William - plik, Inventional - yrike, Thants - yrik, William - plik, Inventional - yrike, Thants - yrike, William - plik, Inventional - yrike, Thants - yrike, William - yrike, Inventional - yrike, Thants - yrike, William - yrike, Inventional - yrike, Thants - yrike, William - yrike, Inventional - yrike, Thants - yrike, William - yrike, Inventional - yrike, Thants - yrike, William - yrike, Inventional - yrike, Thants - yrike, William - yrike, Inventional - yrike, Thants - yrike, William - yrike, Inventional - yrike, Thants - yrike, William - yrike, Inventional - yrike, Thants - yrike, William - yrike, Inventional - yrike, William - yrike, Thants - yrike, William - yrike, Inventional - yrike, Thants - yrike, William - yrike, Inventional - yrike, Thants - yrike, William - yrike, Inventional - yrike, Thants - yrike, William - yrike, William - yrike, Inventional - yrike, Thants - yrike, William - yrike, Thants - yrike, William - yrike, Wil
	Paneiger journey made technicatessecony fare atherna	1000	Response data	songles beauti 146,37 -18 compared to prior 18 compared to gyean 40 compared to gyean 400	
	Employed adults (16+) est seathing from home - asual method of travel to work - seathing of three various? / parameger carine (bloyce / than (red) other	The second of th	and Epercentages Weldong, AMD ag, ES and Hig, Ming, O an Cycle, AMD ag, ES and Hig, Ming, O and date Base, AMD ag, ES yr, Hig, Ming, O and date Driver, AMD 46, ES yr, High, Ming, O 64, Car passenger, AMD ES q, Hig, Min, D a HETRANS, walking, cycle is, base in, driver En, passenger yr	Walking sa Cycle 1 Bas sa Driver 62 Car pleasenger 5	Nettons, with 11, cycle 4, but 8, driver 68, passenger. 5 ZerfBANS, well 9, cycle no date, but 4, driver 76, passenger 8 Tactran self 15, cycle 1, but 11, driver 5, passenger 5

	of sales		HTRANSpare	İ.	Otherwise
#	Carlyan commuters could you use public thresport for powers to work	all of	and percentages AND 34%, ES 50%, HI ARM, M 40M, D 1996 HITEAMS 31M	Ng.	Neutrana 3176s, Zetraco 1888, Tactour 4476s
10	Number of cart, available for private one by troushold	Selection of Selec	sod percentage with a can available. A&B 21%, ES 38%, H 31%, M 35%, O 36% HITRANS 37%	agh	Nestrara pRN, Zatians 4,0%, Taction 29%
R	Prequency of disking Debuty every sky	ST ST	and percentages. A&B 50%, ES 58%, in pall, M pall, O 4/94 HITRANS palls.	6	Nestrans şüni, Zatram şülik, Tactum _{4,0} 96
R	Car accupancy	Name of Street	soughts. Akbish, Esiga, Hagil, Maga, Daga HITRANS aga	691	Neutronia, Zefornia, g., Technia, pp.
4	One of local bus services—at least since per fortright or once per menth.	1	sod percentages AND 27%, ES 20%, H soft, M 23%, O 17% HITRANS 30%	Ą.	Nestings 34%, Zetzans 35%, Tactrae 38%
ie.	Pupikus full time juckodii advention - usual mate method of travel to school	A de la	acod percentages. Walkong Highland grife HITEANS 4488 Cacke Highland EM, HITEANS EM. Dan Highland spik, HITEANS spike Cac Highland spike HITEANS spike	Waltery galf. Cycle 14/N Ber 10/N	Walking Nestrans (19%, Zornans 21%, Tactran (19%) Cycle: Nestrans 19%, Zornans 11%, Tactran no data Bus. Nestrans 21%, Zetrans (19%, Tactran 19%) Can Nestrans 24%, Zetrans (19%, Tactran 19%)
4.	SUSTRANS hand up surrey	10 de	HOSE WARE AND JUNE IS 14th, H. 17th, M. 45th, C. 18th Cycle: AND JUNE IS 14th, H. 17th, M. 45th, C. 18th Cycle: AND JUNE IS 16th, H. 17th, M. 18th, C. 18th Scooter(Thante: AND JUNE IS 6.47th, H. 17th, M. 18th, C. 18th Park S. Stricke: AND JUNE IS 6.47th, H. 17th, M. 18th, C. 24th Dirhor: AND 15th, ES 18th, H. 14th, M. 18th, C. 24th Dirhor: AND 15th, ES 18th, H. 14th, M. 17th, C. 32th Dan. AND 25th, ES 18th, H. 12th, M. 17th, C. 32th		Walk Add SJM, Addit Addit ONG 30M, PMK ANN, 20 4,0% 5 and Cycle. Add. Also gai, DMG 40, PMK 41%, SB 40%, 5 and Cycle. Add. Also gai, DMG 40, PMK 41%, SB 40%, 5 and Social Science Add. also, Addit gai, DMG 40%, PMK 41%, SB 41%, SB 41%, SP 41%. DMG 40%, PMK 41%, SB 41%, SP 41%, DMG 41%, PMK 41%, SB 41%, SP 41%, DMG 41%, PMK 41%, SB 41%, SP 41%, DMG 41%, PMK 41%, SB 41%, SP 41%, SP 41%, DMG 41%, PMK 41%, SB 41%, SP
b.	Airnospheric concentrations of nitrogen disode and PMase recorded at Ar Davilly Maniforing Stations	i	Natiogen decide (ill inverses Telland Strong, mikrogens per table metros as Compared to princywar olik Compared to princywar olik Particulars (ill inverses Telland Strong mikrograms per calla metros go Compared to princywar - 1896 Compared to princywar - 1896 Compared to 5 years ago - 1846		Nitrogen disode (ii) Petrih high Street assi, microgram per cubit materi aa. Companid so prior year dibi Companid so prior year dibi Companid so you ago, ago, materia ag. Companid so prior year gib. Companid so prior year gib. Companid so sy year ago, gib.
4.	Plug-it care, same and quadricycler loamed	1	anay da AMB'ra, ES za, H zull, M qll, O syli Oznago since prisz year: AMB - gold, ES - qujlki, H - gyli, M +64/ki, G +6c/N	See of F	

environment and mitigate adverse impacts of

Protect the

TRANSPORT OBJECTIVE:

transport and travel (2)

Bus passenger journeys recovered over the last year in HITRANS area +8% compared to -2% Scotland)

- compared to Scotland, but lower than in other remote and rural areas Cars per 1,000 population higher in HITRANS local authority areas
- Rail passenger journeys to/from outwith Scotland down by between 13% and -28% compared to prior year, and which compares to -3% for Scotland as a whole.

environment and

Protect the

TRANSPORT

OBJECTIVE

mitigate adverse

transport and

impacts of

OVERVIEW

travel

- Walking on journey to work consistently higher across HITRANS area.
 Cycle to work high in Highland and Moray. Bus share lower across the board. Significantly higher car passenger rate in Moray (12%) and Argyll & Bure (8%) compared to 5% for all Scotland.
- Higher levels of 'driving every day' in Eilean Siar (58%), Highland (52%) and Moray (51%) compared to Scotland (42%). Argyll and Bute is down at 36%, while Orkney is similar to Scotland at 43%.
- Car occupancy 1.52 average in HITRANS area compared to 1.49 in Scotland.
- Significant increases in the numbers of plug-in cars and vans in the region. In 2017 increases between +43% Eilean Siar and +64% in Moray, and compared to +55% for Scotland.

	adonie		THE PERSON NAMED IN COLUMN NAM	. present	Diserrent
4	Concessionary fare passes mused to observed doubled people	es .	edgis o Seete W. Settis II. Ject. 53. See Se 800.		
	Wheelchoir accendin taxis / private hire imbides:	and the same	AMB 6, ES 2, H 35, M t3, O 3		
ii.	Passanger journeys inside outlier concessionary fare scheines		Request data	sought have the sound of the so	
#	Possession of a concessionary flow pass, and use in the past month.	1	SODE AT MARKET OF TITTING THE WARRELL AND STAFF ITS BIR, H. (20), M. SJIN, D. 4N. HETRANS BIR,	soud at least a-gittesper weak.	acciliation at 19 act and 2 act months. Act gath. Act gath. Act gath. Act gath. Act gath. Act gath. To the act gath.
T .	Employed solute (LE+) not working from home - usual metiod of through to work - youlding (intro-warker (passwager cathon (impids) hos) rel (other	141111	acceptantages Walkery, Add 1g ES 1s, H. Ty, M. Ty, D. to Cycle, Add 1g ES 1s, H. Ty, M. Ty, D. to chies But, Add 1g ES 1s, M. Ty, On the But, Add 2, ES 5, H. W. Ty, O. S. Driver, Add 66, ES 3s, H. M. Dr., O. S. Car parentage: Add 8, ES 4, H. S. M. Ty, O. J. HETRANS, and t. ty, cycle 5, but 4, driver 64,	actif percentages Weeking as Cycle J flue as Core Core Core	Nestians malk 25, cycle 4, ban 8, chiver 68, passanger 5 ZerTRARES valle 9, cycle no data, bus 4, chiver 96, passanger 8 Il Tattan and 25, cycle 2, bas 21, chiver 62, passanger 5

physical activity and

TRANSPORT OBJECTIVE:

ncrease

and well-being (1)

improve health

	Number of cars available for private use by household	tap k	Number of blices available for private use by households.	Frequency of waiting in previous 7 days waiting as a means of transpart at least once in the last some days	Apple in full time (school) schoolsen - usus main method of meet to school	SUSTRANS hand up survey
į.	Number of private use	Energency of down Driving every day	Number of private use	Frequency of previous 7 d means of tra	Pupil in full time (sub- enhosten - usue main method of manellos us	
- maken	1¢	И	18	R.	×	4
TBANSPOPT	OBJECTIVE:	Increase	physical activity	and	improve health	and well-being

n Italia				The same of	Other asian
2.0	Number of cars available for private use by household	100	acos percentages web as can available. Acid pals, as pals, if any, in yels, in you HITEANS and	West	Hantsan pffil, Zatrani 4,9%, Tactren apfil
343631	Frequency of doubing Dhistogramy day	1	and percentages: AME play, ES glift, H 578, M 51%, D 4,9% HITBARS galfs	No.	Nestrans, 50%, Zatrans 50%, Tactions 47%
	Number of biton available for private use by households	100	accé percentages A&B acht, ES alffe, H affe, M aph, O auh. HTRAES aph	seak percentages sitts	sonis persentages Heistons 26M, Zetrani 26M, Taction 19M
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	9267 RAVIS hand up urney	increase action in in in in in in in in in in in in in	annie Abill Dayki, ES subit, in 17%, M. cpik, O palit, White Abill Dayki, ES subit, in 17%, M. cpik, O palit, Es cockers Shain, Abill Shi, ES capit, Harbi, M. yili, D. capit, Stockers Shain, Abill Shi, ES capit, Harbi, M. yili, D. capit, S. Strein Abill Shi, ES shi, High, M. pik, Bin, O qili, Disheri, Abill Schi, ES subit, Hissily, M. subit, Dosoli, Ban, Abill Schi, ES subit, Hissily, M. spik, D. gold, Ban, Abill Schi, ES subit, Hissily, M. spik, D. gold.		Walk ARE SIN, AREN JARK, DR.G. 30N, PAR. 41N, SE 44N, S. and. Cipin ARE 4N, AREN PR. DR.G. 4N, PRK. 4N, SE 4N, S. 4N, Cipin ARE 4N, AREN PR. DR.G. 4N, PRK. 4N, SE 4N, S. 4N, S. 4N, D.

TRANSPORT OBJECTIVE: Increase physical activity and participation to improve health and well-being OVERVIEW

- the region compared to Scotland. Between 4% and 13% have used Lower levels of making use of concessionary travel entitlement in at least 2-3 times per week compared to 28% for Scotland
- Walking on journey to work consistently higher across HITRANS area. Cycle to work high in Highland and Moray. Bus share lower across the board. Significantly higher car passenger rate in Moray (12%) and Argyll & Bure (8%) compared to 5% for all Scotland.
- More households with 2+ cars available in the region, 33% compared to 29% for Scotland. Highest level is in Eilean Siar at 38% and Orkney at 36%.
- Lower levels of people walking in the last 7 days as a means of transport. Ranges from 33% in Eilean Siar to 65% in Highland, and this compares to 69% for Scotland. (The figure is 57% for all of HITRANS area.)

· Monitoring suggests a focus on:

- Maintaining growth in bus passengers; holding bus service KMs
- Urgent attention on condition of some roads
- Planning for the significant uplift in traffic at some ports, particularly shore-side facilities
- Continued efforts around promoting road safety
- Consideration of factors that are influencing feelings around safety and security on public transport, particularly in the evenings
- Redressing decline on the Far North Line

Conclusions

- Campaign for extension of Concessionary Travel Scheme to be eligible on local transport services available to HITRANS residents rail, local ferry, local air, community transport
- Intensifying effort to promote cycling for those particularly that already have a bike at home
- Understand the success factors in positive feelings on bus services in Argyll & Bute, what can be learned and shared
- Support for the increases in plug-in vehicles, charge infrastructure expansion of network, maintenance and charging for charging

todicator	Notice
16	Airport codes: ABZ - Abardeen, KOI - Kirkwall, SYY - Stornoway, WIC - Wick John O'Groats, GLA - Glasgow, BOO - Barra, BEB - Benbecula, CAL - Campbeltown, INV - Inversess, ILY - Islay, TRE - Tine
7,5	 Other West Coast ports are: Troon, Ardrishaig, Corpach; Stornoway, Kyle of Lochalsh, Girvan, Kirkudbnght, Port Askaig. Other East Coast ports are: Scrabster, Wick, Gills Bay, Buckle, Fraserburgh, Inverkeithing; Scalloway.
St.	Capital includes new construction and improvements, Forth Replacement Crossing, Capital Maintenance. Current includes rockine and winter maintenance, network strengthering and improvements, other, design, build, finance, operate payments. Central Govt. support to transport includes HIAL, CalMac, Scottish Canals, Rail Services, Northlink, BSOG, Freight Facilities Grant, Major public transport projects, National Concessionary Travel Schemes (includes subsidies for the Community Transport Association, piers, harbours, road safety, safer routes to schools)
20	Includes construction, road maintenance, road lighting, parking, network and traffic management, concessionary fares, contributions to passenger transport, school crossing patrols
Local Authorities	A&B - Argyll & Bute, H - Highland, M - Moray, ES - Ellean Star, O - Orloney, AbC - Aberdeen City, AbSh - Aberdeenshire, D&G Dumfries and Galloway, P&K - Perth and Kinross, SB - Scottish Borders, S - Shetland



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