

	Strengths	Challenges and their impact	Ideas for future improvements
<b>Project Management: Planning and scheduling</b>			
<b>Project Management: Monitoring</b>			
<b>Project Management: Procurement</b>	this was an extensive piece of work given the number of LAs involved, the needs that we put across were well received and having the additional needs of others assisted us to realise some we hadn't considered.	timescale needed to evaluate submissions and scoring was onerous but necessary	not sure there is anything to be done to improve this, possibly shorter sessions for group scoring would help, although I accept this would impact on diaries until the task is fully complete
<b>Project Management: Communication</b>	good open communication throughout, with plenty of updates and scheduled meetings	change of PM in the later stages of the project lead to often re-capping of info which had already been provided and changes to communication style & frequency resulted in chasing for answers	ideally there would be no change to PM while project is still in delivery. Although there was an email exchange a handover with existing and new PM with LA to address outstanding project deliverables and discuss way forward for them and now with 365 access to shared working files maybe useful as each LA kept their own records as did PM
<b>Site selection</b>	good to have the resources of Strachclyde Uni and their methodology as we hadn't undertaken any geospatial studies until that point		to have an understanding of what they were offering compared to competitors (to be involved in the evaluation and if not possible a summary after the fact) and what data sat behind the methodology
<b>Legal agreements</b>	given this is a specialised area was great to have our legal teams communicate directly	signing of agreements, variations and supplementary MOAs was not as easy as it should have been, ie the need for each partner to have a separate signed original with both parts making up one document and this being missed in some cases, i.e still waiting on the duoon variation to be correctly signed	I think meetings could be arranged to discuss and address any such issues to address them in a timely way.
<b>DNO connections</b>	as we didn't have the resource to do this in house it was excellent to have this complete on our behalf		for LAs to be part of this process for learning and knowledge to be shared 1st hand
<b>Metering</b>	we liaised with property colleagues to ensure meters were on the correct tariff, being able to be part of the process allowed for learning and better understanding moving forward	lots of people involved i.e contractor to PM, PM to myself and then me to property and finally property communicating with EDF. And all in reverse if there were issues i.e engineer couldn't attend site.	the amount of people involved in this was too much, at the beginning of the process I would like to have met, to identify the key people needed to be involved in the process, ie property and contractor with me attending purley to gather knowledge on the process
<b>Installation by contractor</b>	this was managed more or less fully by PM with good updates on planning and scheduling being provided	not having a CoW resource in house to utilise	not identifying a CoW at the beginning of the project has highlighted to us how important this role is internally and we have highlighted this to senior management